



ANNALY®

Investor Presentation


February 2016



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The logo for ANNALY, consisting of a small crest with a lion rampant to the left of the word "ANNALY" in a blue serif font, followed by a registered trademark symbol.

# **Introduction & Macro Overview**



## Size

- Market Capitalization: \$9 Billion
- Total Assets: \$75 Billion

✓ Largest mREIT in the World

## Strategy

### Fixed

- Agency
- Commercial RE

### Floating

- Non-Agency
- Commercial RE
- Middle Market Lending

✓ Most Diversified: \$2 Trillion Opportunity

## Yield

- Dividend Yield: 12.6%

✓ Historically High Relative Yield

## Liquidity

- Economic Leverage <sup>(1)</sup>: 5.8x
- Capital Ratio <sup>(2)</sup>: 13.7%

✓ Strongest Balance Sheet

## Operations

- Management Fee: 1.05%
- Realized Cost Savings <sup>(3)</sup>: ~\$135mm
- Repurchased \$207.2mm of stock since Q4 2015 <sup>(4)</sup>

✓ Highly Scalable Platform

## Performance

- Total Return Since Inception: 528%

✓ Outperformed the S&P 500 by 346%

Source: Company filings as of Q3 2015. Market data as of January 29, 2015.

(1) Economic leverage includes net TBA position.

(2) Total stockholders' equity divided by total assets.

(3) Includes cost savings from Annaly externalization and management estimates of operating expense reductions related to other business rationalizations since July 2013.

(4) Repurchases as of February 2, 2016 trade date.

# We Are Not Surprised by the Increased Volatility in the Global Markets



We anticipated slowing global growth, divergent monetary policies, impact of regulation and increased market volatility

"...following three purchase programs that have brought the Fed's balance sheet to \$4.5 trillion, **there are numerous red lights flashing in the global markets**, including the 10-year US treasury that are flat to four years ago, European yields at the lowest they've been in hundreds of years, oil prices at a 3-year low, Chinese GDP growth at a 5-year low and the latest year quarterly GDP number... can easily be dissected as evidence of an underperforming business sector."

- Kevin Keyes, Q3 2014 Earnings Call (November 6, 2014)

"During our earnings calls over the past few years, we have shared specific views on the cause and effects of QE, its muted impact on the global economic landscape, contrasted with the unprecedented influence it has had on almost every asset class and market for securities. We've also asserted our belief that the relative calm amidst this supply/demand liquidity imbalance was rapidly coming to an end in **the form of a more consistent volatility, as global monetary policies diverge.**"

- Kevin Keyes, Q1 2015 Earnings Call (May 7, 2015)

"U.S. rates are 100 basis points above the rest of the G7 countries and that puts **downward pressure on our own interest rates** and could lead to further flows into the U.S. market... But at the end of the day, our economy is doing rather well, particularly relative to Europe and Japan. And we are at a very different stage in the monetary policy cycle than those countries. So there's arguments to be made for lower rates and also arguments to be made for higher rates, and we have to think about all of those scenarios and manage the portfolio in a fashion that strikes the best balance."

- David Finkelstein, Q1 2015 Earnings Call (May 7, 2015)

"In the past 12 months, since the Fed's balance sheet has remained flat, fiscal policy stagnant and revised tax policy nowhere to be found, **these fundamental market and macroeconomic indicators not only continue to flash red but each measure has increased in volatility while deteriorating significantly.** US and European yields have grinded anywhere from 15% to 40% lower, with 30% of European sovereign debt now having negative yields, around \$1.9 trillion worth. Oil prices have continued to fall another 40% since this time last year. On a year-over-year basis, Chinese GDP growth is now below 7% for the first time since 1999. Last week's US GDP number was more than 30% lower than the revised level..."

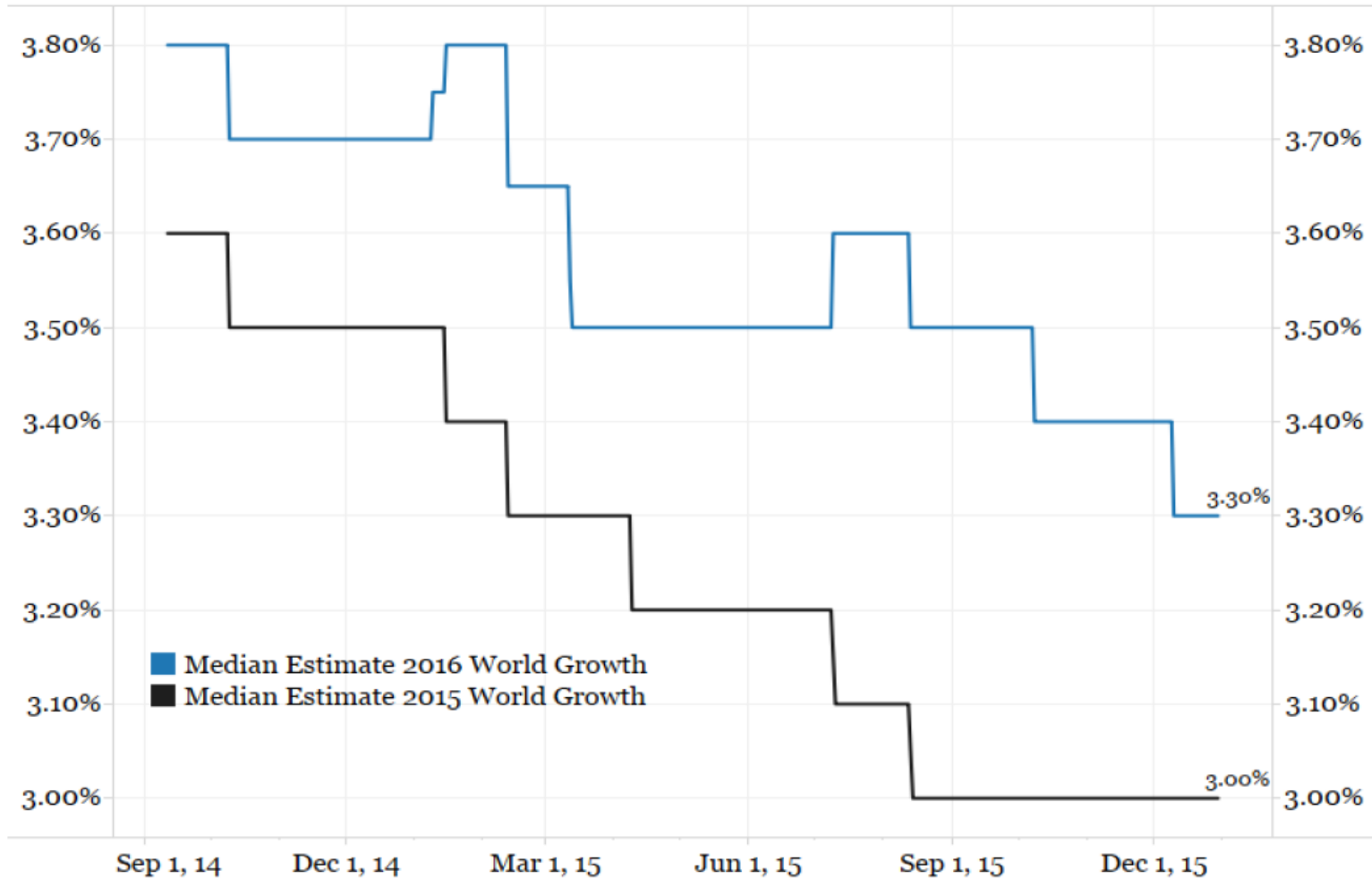
- Kevin Keyes, Q3 2015 Earnings Call (November 5, 2015)

# Slowing Global Growth



## World Growth Forecasts (GDP)

**Bloomberg Survey - World Growth Forecasts**



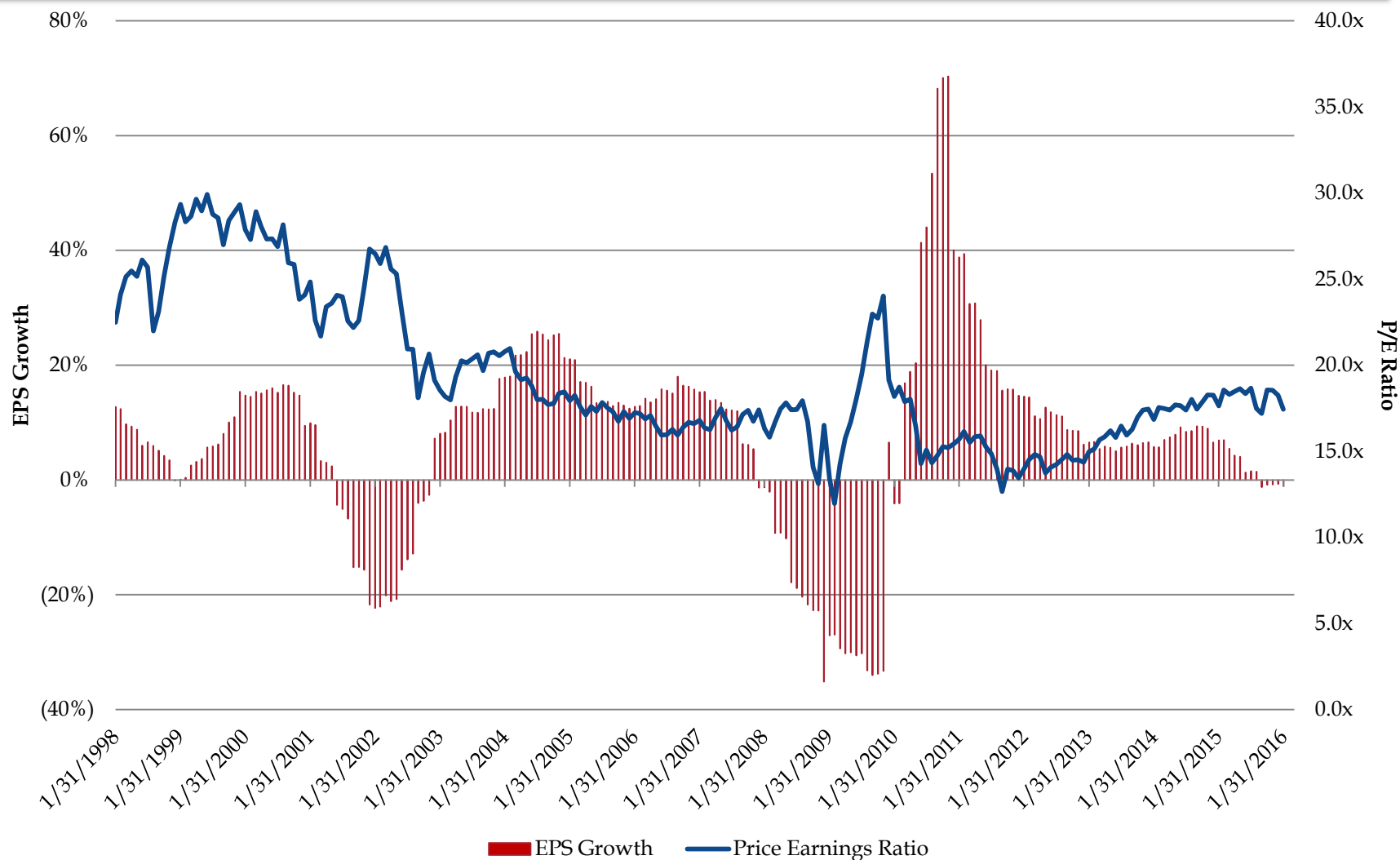
Source: DoubleLine, Bianco Research.

Note: Gross Domestic Product (GDP) is the monetary value for all the finished goods and services produced within a given country.

# Earnings "Recession"



With earnings growth negative for the first time since the crisis, valuations remain near decade highs

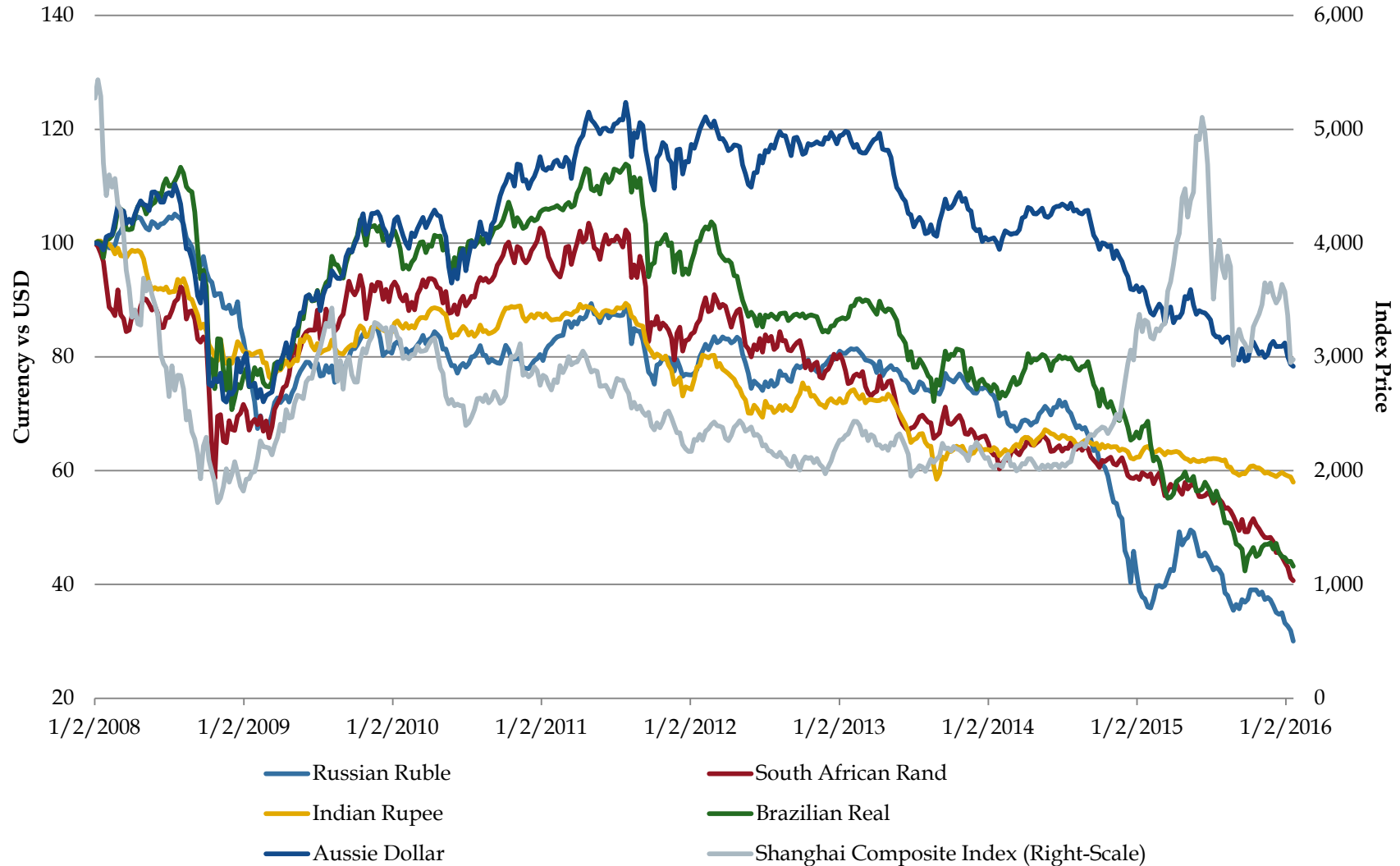




# China/EM Slowdown, Debt Burdens & Currency Devaluations



## EM Currency Collapse

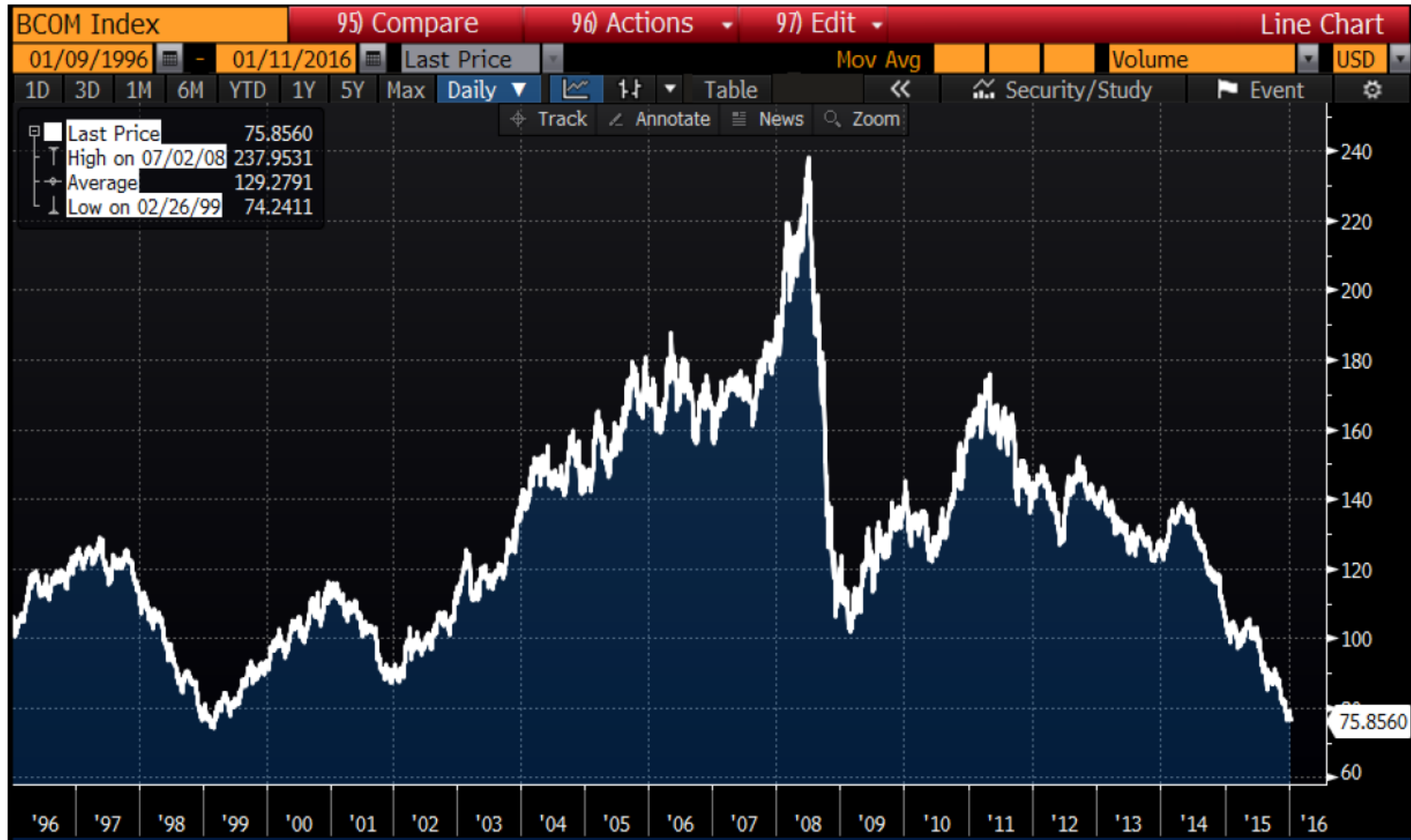




# Oil and Commodity Collapse Signal Weakening Global Demand



Commodity Prices (January 9, 1996 to January 11, 2016)



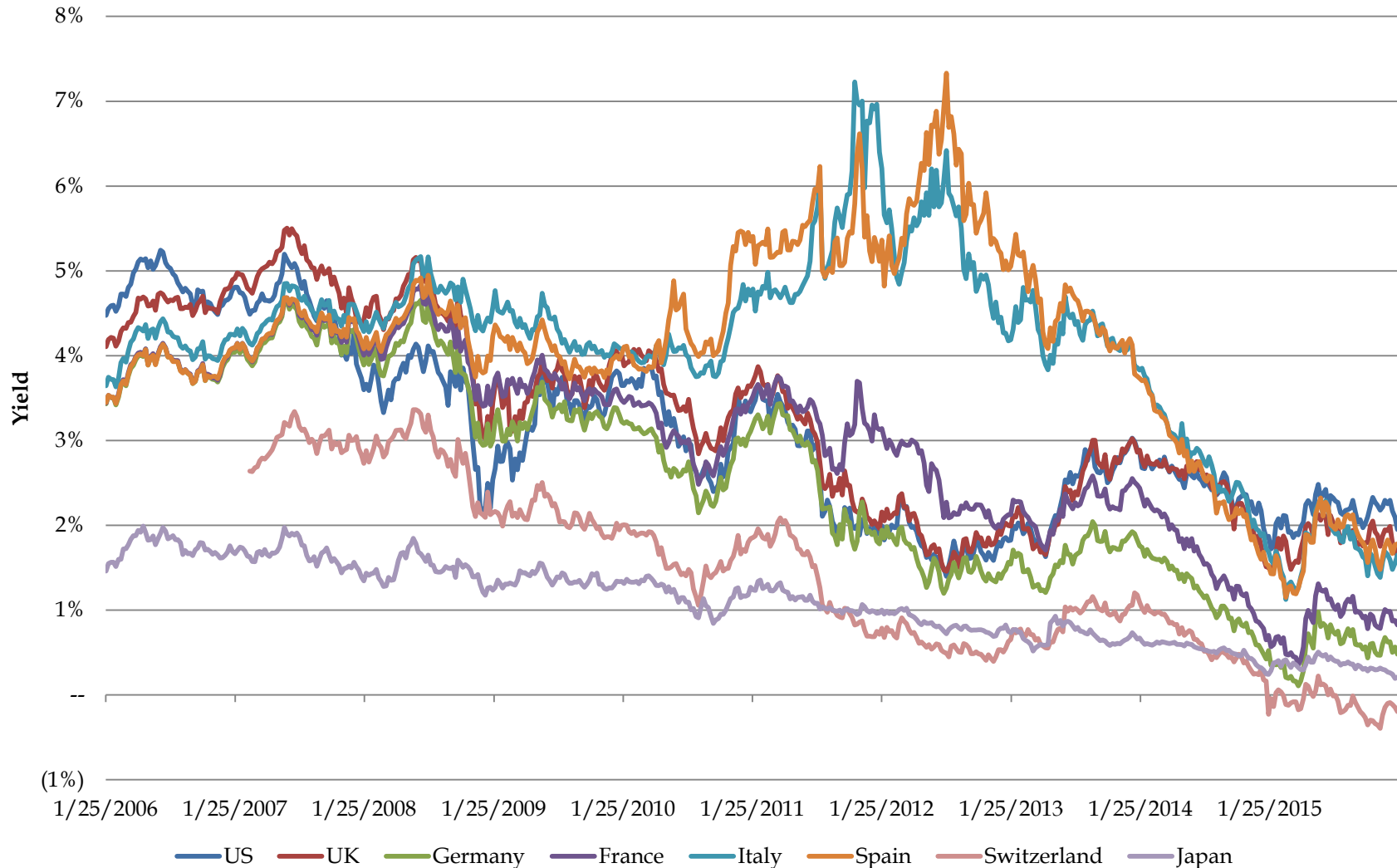
Source: Bloomberg.

Note: BCOM Commodity Index is calculated on an excess return basis and reflects commodity futures price movements with monthly rebalancing. You cannot invest directly in an index.

# Global Monetary Policy Impacting Global Yields



## 10 Year Sovereign Yields



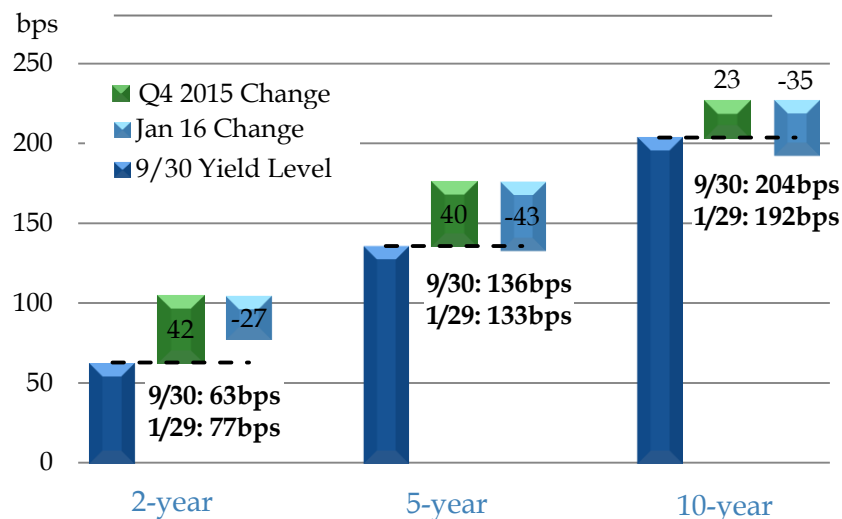
# Interest Rate Volatility Driven by Global Monetary Policy



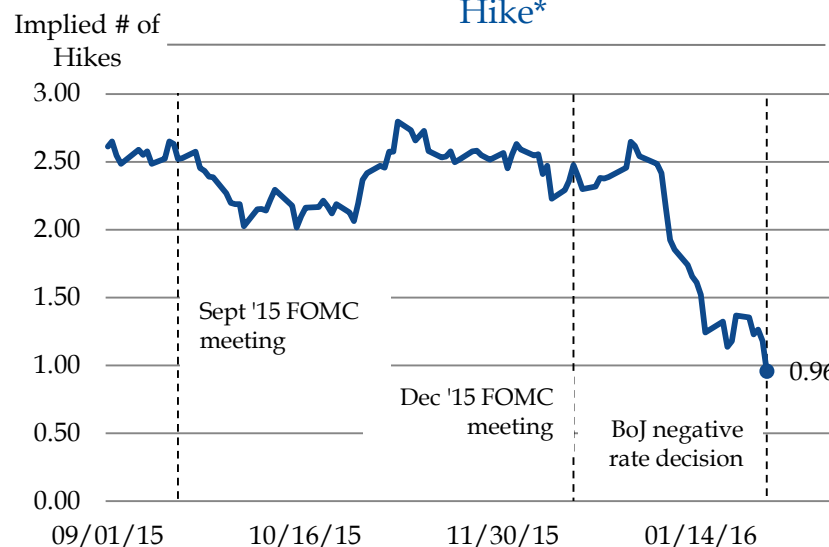
Divergence between domestic and global central banks is unlikely to allow the Fed achieve its target

- January 2016 saw medium and long-dated Treasury yields reverse 2015 Q4 increases
  - Broad underperformance of risk assets amid oil supply glut, global growth concerns, low inflation outlook and currency volatility
  - US economy has proven resilient, yet continued growth depends on the consumer amid slowing manufacturing sector
  - Increased doubt that global central banks have necessary tools to support growth and spur inflation towards targets
- December 2015 Fed projections targeted four hikes for 2016, while market now prices less than one

Tale of 2 Quarters: Rates Rise in 2015 Q4 as Fed Hikes, Only to Reverse in January



Market Now Prices Less than 1 Fed Hike\*



Source: Morgan Stanley, Bloomberg.

\* Eurodollar Future implied hiking path over the next 12 months, based on Morgan Stanley Market Implied Pace of Hikes (MSP0KE Index).



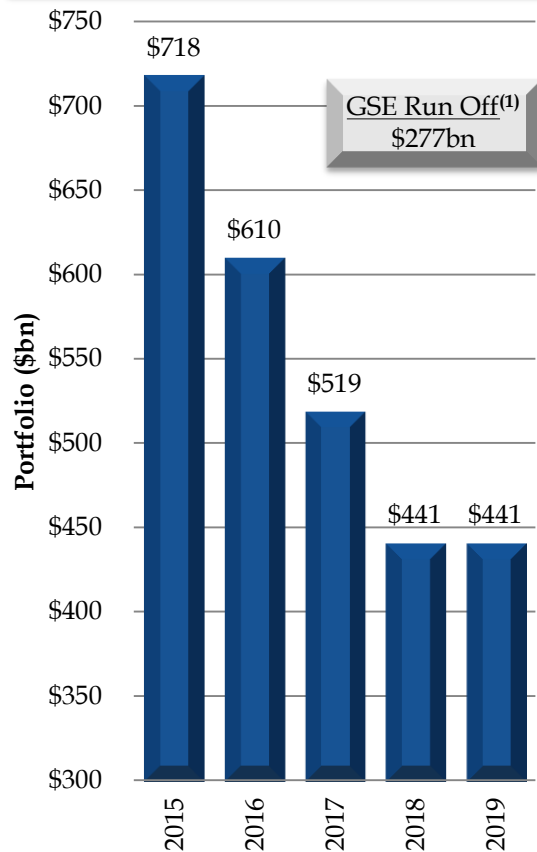
## **Annaly's Positioning**

# \$2 Trillion Opportunity

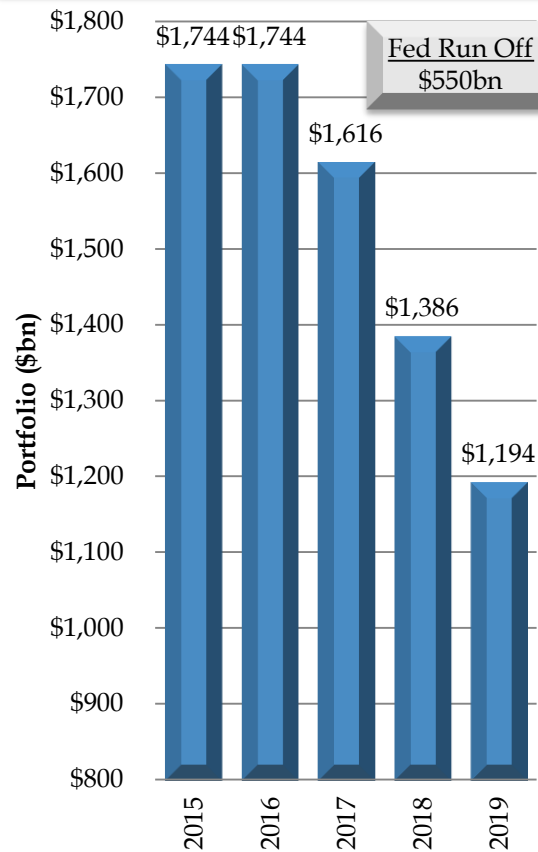


Annaly is positioned as a permanent capital solution for the redistribution of MBS, resi-credit and commercial real estate assets

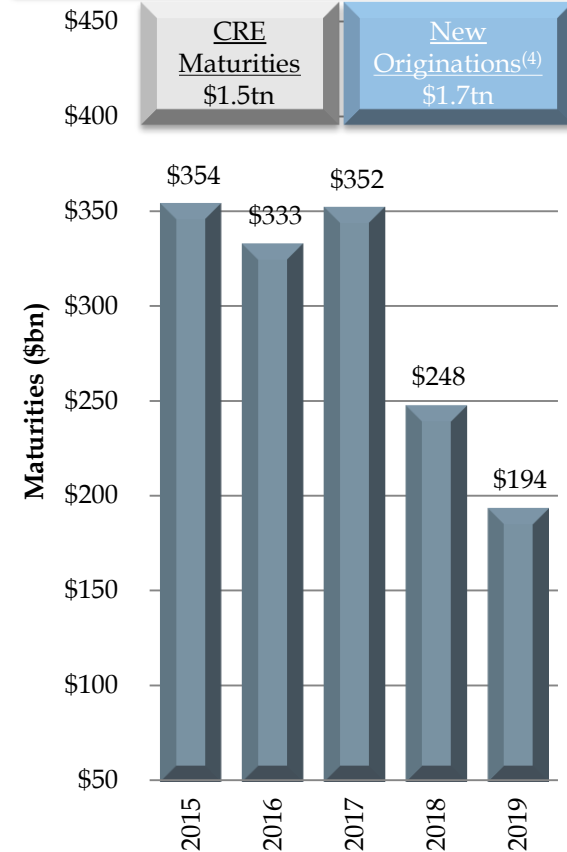
**Fannie / Freddie<sup>(1)</sup>**



**Federal Reserve<sup>(2)</sup>**



**CRE Maturities & New Originations<sup>(3)</sup>**



Source: JPMorgan, Federal Reserve Flow of Funds Report, Trepp, Goldman Sachs and Mortgage Bankers Association. Analytics provided by The YieldBook Software.

(1) Retained portfolios include both MBS and unsecured loans and represent 15% annual declines from 2015YE target of \$718bn (10% below originally agreed upon target in Senior Preferred Stock Purchase Agreement).

(2) Fed holdings and run off are projected assuming reinvestments continue until June 30, 2017.

(3) CMBS Data from RSS as of July 13, 2015.

(4) Mortgage Bankers Originations from MBA Commercial/Multifamily Real Estate Forecast from February 2015.

# Annaly's Evolution



Annaly's diversified platform is now built to manage various rate environments

	1998	2004 / 2005	2015	Key Takeaways
<b>Market Cap<sup>(1)</sup></b>	\$104mm	\$1.4bn	\$9.4bn	▪ <b>Largest mREIT globally</b>
<b>Asset Classes</b>	Agency MBS	Agency MBS	Agency MBS Resi Credit CRE Debt & Equity Corporate Debt	▪ <b>More durable earnings and book value</b>
<b>Agency Portfolio Mix</b>	30% Fixed 30% Floating 40% ARMs	30%-40% Fixed / Floating 60%-70% ARMs	73% Spec Pools 18% Dollar Roll 4% ARMS 4% CMO/Derivatives 1% Other <sup>(2)</sup>	▪ <b>Agency strategy has evolved over time to better manage various rate environments</b>
<b>Hedge Instruments</b>	No explicit hedges used Barbelled portfolio	No explicit hedges used Barbelled portfolio	Pay Fixed/Receiver Swaps Treasuries EuroDollar Futures	▪ <b>More hedging than ever</b>
<b>Economic Leverage</b>	10.0x	9.0 - 9.8x	5.8x	▪ <b>Industry low leverage</b>
<b>NIM</b>	0.50% - 1.50%	0.70% - 1.70%	1.25% - 2.25%	▪ <b>Reinvestment spreads remain attractive</b>

Source: Bloomberg and Company filings. 2015 data as of Q3 2015.

(1) Market Caps for 1998, 2005 and 2015 are as of December 31, 1998, December 30, 2005 and September 30, 2015, respectively.

(2) GSE Credit Risk Sharing debt, Callable debt.

# Annaly Poised for Future Fed Policy

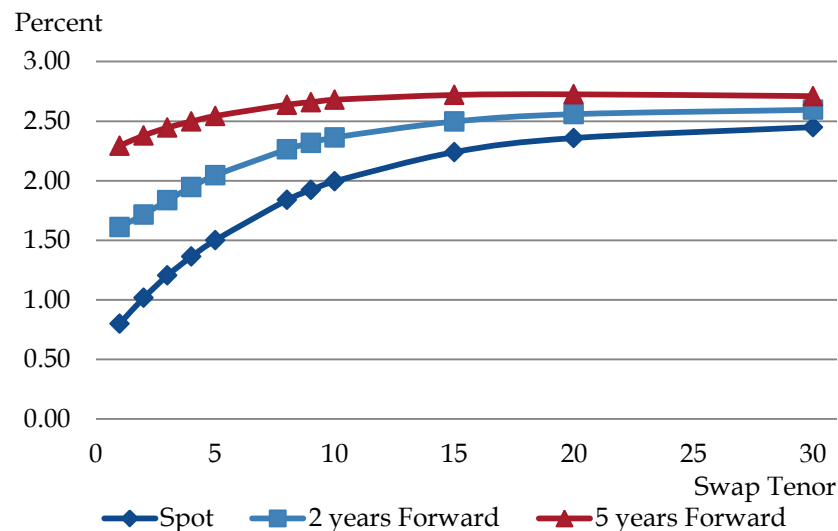


Lower interest rate sensitivity due to diversification

## Absolute Tightening Benign Relative to 2004 - 2006

- Markets price flat curve at low levels similar to the 2004-2006 rate hike cycle
- However, Fed must be more measured in the pace of hikes given current low growth, low inflation scenario and international developments
- Forward rates often price a curve slope much flatter than what is ultimately realized

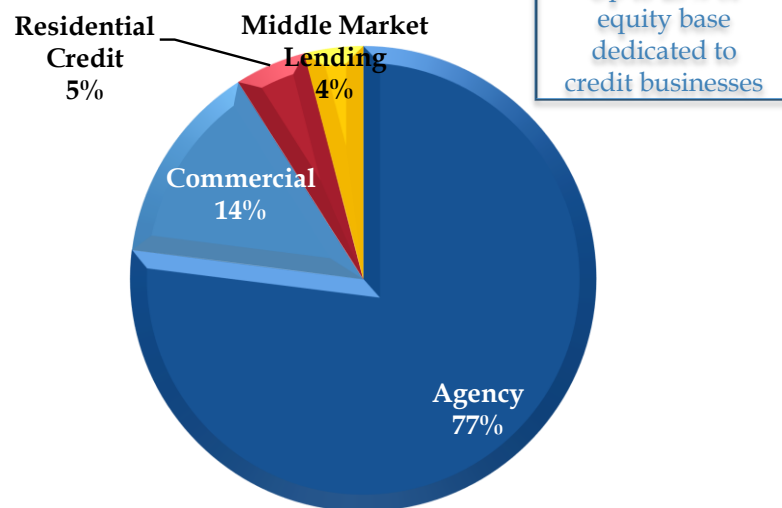
## Forwards Continue to Price Flat Curve at Low Levels



Source: Bloomberg.

## Portfolio Better Positioned for Rate Hike

- Significant diversification of portfolio composition
- More conservative posturing today (~6x levered) relative to historical levels (9-10x during '04-'05)
- Current valuation already reflects rate hike expectations
  - 1.4x BV before 2004 rate hike cycle commenced
  - Valuation currently reflects a selloff north of 200bps





# Capital Allocation Profile



Balancing the liquidity of the Agency strategies with the durability of complementary credit strategies

	≥ 75% of Capital	Up to 25% of Capital	
	Agency/Residential	Commercial	Middle Mkt Lending
Liquidity	Very Strong	Low to Moderate	Moderate
Income Stability	Fluctuates	Fairly Stable	Fairly Stable
BV Impact	Higher	Low to Moderate	Low
Financing	<ul style="list-style-type: none"> <li>▪ Highly Liquid Repo Markets</li> <li>▪ Term Repo Available</li> <li>▪ FHLB</li> </ul>	<ul style="list-style-type: none"> <li>▪ Securitization</li> <li>▪ Warehouse Lines</li> <li>▪ 1st Mortgages</li> <li>▪ Note Sales</li> <li>▪ FHLB</li> </ul>	<ul style="list-style-type: none"> <li>▪ Credit Facilities</li> <li>▪ CLO</li> </ul>
Benefits & Considerations	<ul style="list-style-type: none"> <li>▲ Very Scalable</li> <li>▲ Huge Market</li> <li>▲ FHLB as Supplemental Funding</li> <li>▼ Repo Supply Constraints</li> </ul>	<ul style="list-style-type: none"> <li>▲ Stable EPS &amp; BV Profile</li> <li>▲ Better Market Valuation</li> <li>▼ Long Lead Time</li> </ul>	<ul style="list-style-type: none"> <li>▲ Unique Economic View</li> <li>▲ Stable Profile</li> <li>▼ Idiosyncratic Risk</li> </ul>

# Annaly's Diversification Expands Investment Breadth



Annaly has conservatively expanded credit platforms while avoiding operationally intense businesses with significant overhead

	Market Cap (\$mm)	Agency MBS	Non-Agency	Resi Whole Loans	MSR / Servicing	CRE Debt	CRE Equity	Corporate Credit
<b>Annaly Capital Management</b>	<b>\$9,004</b>	✓	✓			✓	✓	✓
<b>Agency</b>								
American Capital Agency	\$5,914	✓						
CYS Investments	\$1,067	✓						
Capstead Mortgage	\$895	✓						
ARMOUR Residential REIT	\$776	✓						
<b>Hybrids</b>								
Two Harbors Investment	\$2,767	✓	✓	✓	✓	✓		
New Residential Investment	\$2,625	✓	✓		✓			
MFA Financial	\$2,352	✓	✓	✓				
Chimera Investment	\$2,342	✓	✓			✓		
Invesco Mortgage Capital	\$1,352	✓	✓	✓		✓		
Hatteras Financial	\$1,186	✓	✓		✓			
PennyMac Mortgage Investment	\$1,000	✓	✓		✓			
Redwood Trust	\$884		✓	✓	✓	✓		
American Capital Mortgage	\$652	✓	✓		✓			
New York Mortgage Trust	\$530	✓	✓	✓		✓		

Source: Company filings as of Q3 2015. Market cap as of January 29, 2016. Includes Residential Mortgage REITs greater than \$500mm in market value.  
 Note: CMO has \$4mm of residential mortgage loans originated prior to 1995 when the Company operated a mortgage conduit.

# Significant Funding Advantage



Annaly continues to have a variety of potential funding sources for each asset class in which the Company invests

	<u>Agency</u>	<u>Resi Credit</u>	<u>CRE</u>	<u>MML</u>
Potential Financing Source	<ul style="list-style-type: none"> <li>Repo</li> <li>Rcap Securities</li> <li>FHLB</li> </ul>	<ul style="list-style-type: none"> <li>Repo</li> <li>FHLB</li> </ul>	<ul style="list-style-type: none"> <li>Securitization</li> <li>Warehouse Lines</li> <li>1<sup>st</sup> Mortgages</li> <li>Note Sales</li> <li>FHLB</li> </ul>	<ul style="list-style-type: none"> <li>Credit Facilities</li> <li>CLO</li> </ul>
Target Leverage	6.0x - 8.0x	2.0x - 3.0x	2.0x - 3.0x	0.5x - 1.5x
Commentary	<ul style="list-style-type: none"> <li>Maintain ample funding capacity with RCap Securities and the Street</li> <li>5 year sunset for FHLB funding provides significant advantage over more dependent peers</li> </ul>	<ul style="list-style-type: none"> <li>Significant appetite across the Street</li> <li>FHLB funding for certain asset classes remains attractive</li> </ul>	<ul style="list-style-type: none"> <li>Able to attain non-recourse leverage via securitization market</li> <li>Credit facilities provide term leverage</li> <li>Note sales expand liquidity scope for institutional lending</li> <li>FHLB funding for certain asset classes remains attractive</li> </ul>	<ul style="list-style-type: none"> <li>Portfolio generates attractive risk-adjusted yields on an unlevered basis</li> <li>Significant capacity exists for bank funding</li> </ul>

# Efficiency of Operating Model



## Annaly Outperforms Internally and Externally Managed mREITs

- Since 2012, Annaly has significantly outperformed mREIT peers with respect to operating expenditures as a percentage of assets and as a percentage of equity
  - Annaly's average expense levels over the period are **65% lower** as a percentage of average assets and **47% lower** as a percentage of average equity
  - Annaly averaged 0.21% and 1.48%, respectively, while internally and externally managed mREIT peers averaged 0.60% and 2.81%

		2012	2013	2014	9/30/2015	Average
OpEx as % of Avg Assets	ANNALY	0.19%	0.22%	0.24%	0.19%	0.21%
	Internal Management	0.47%	0.76%	0.71%	0.49%	0.61%
	External Management	0.60%	0.56%	0.72%	0.53%	0.60%
		2012	2013	2014	9/30/2015	Average
OpEx as % of Avg Equity	ANNALY	1.45%	1.66%	1.61%	1.19%	1.48%
	Internal Management	2.47%	3.26%	3.37%	2.51%	2.90%
	External Management	2.17%	2.78%	3.50%	2.63%	2.77%

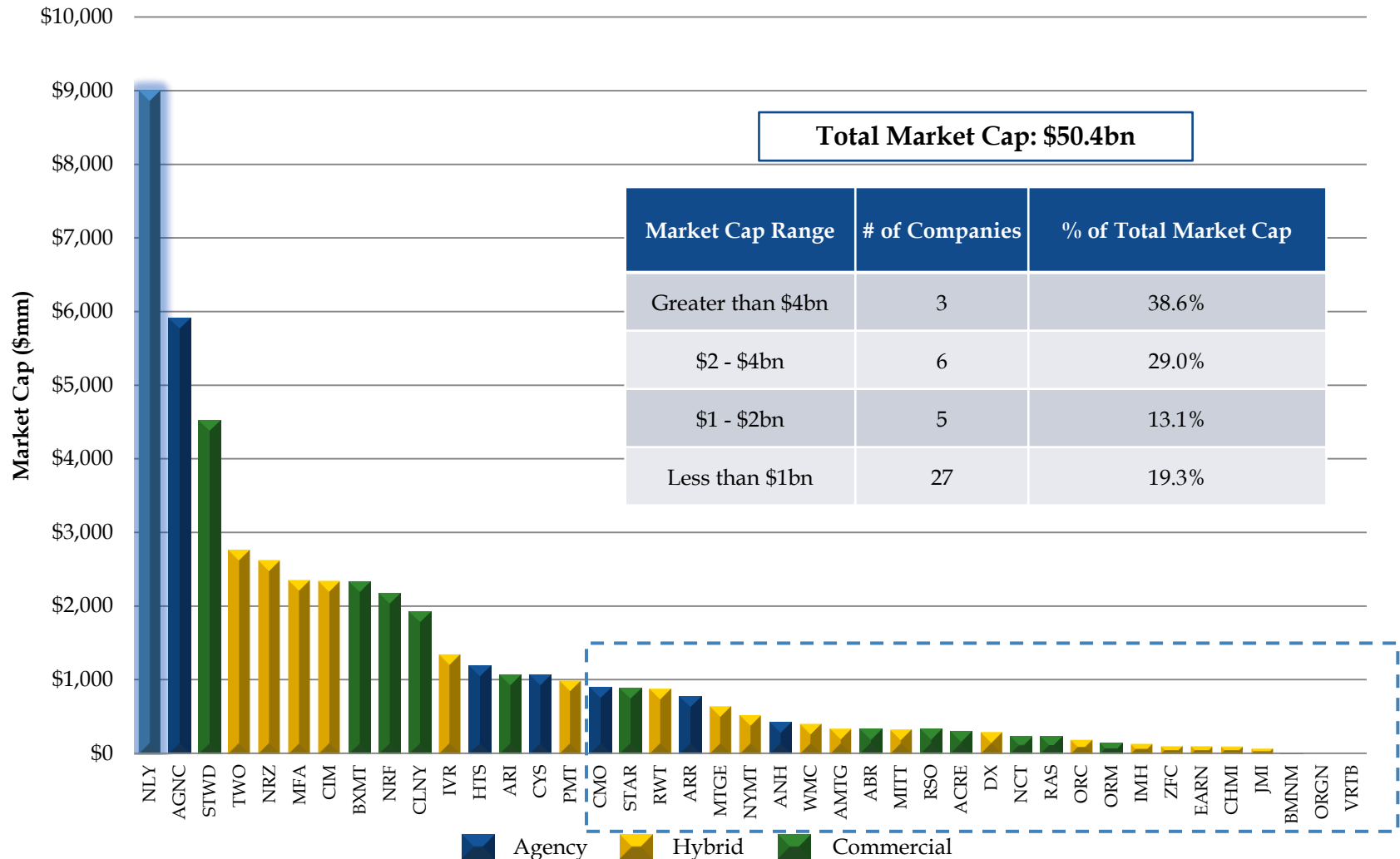


## **Industry Landscape & Performance**

# Mortgage REIT Industry Landscape



Annaly's market cap is larger than that of the smallest 26 mREITs in aggregate

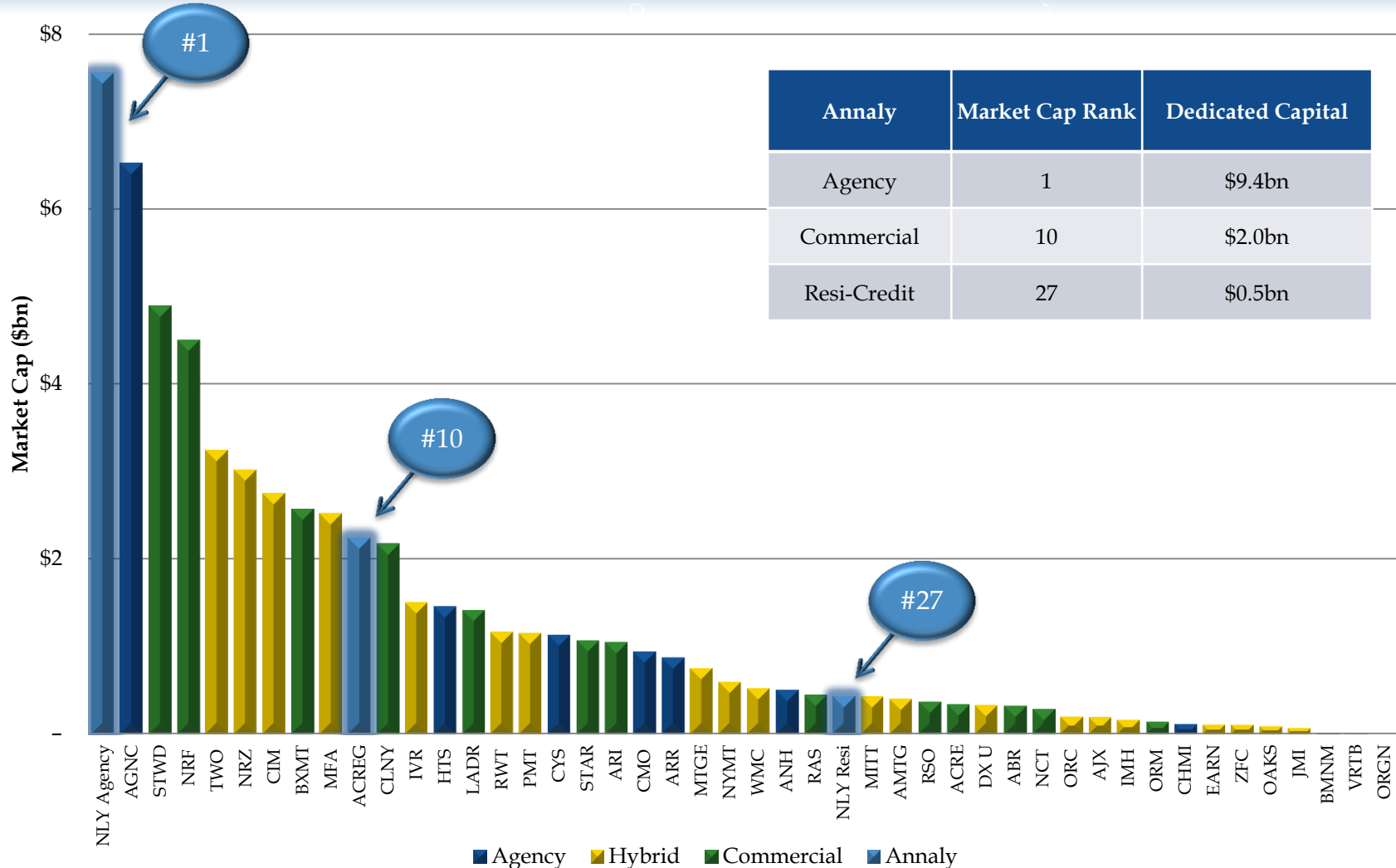


Source: Bloomberg mREIT Index (BBREMTG Index). Data as of January 29, 2016.

# Annaly Business Units Among Mortgage REIT Industry Landscape



As Annaly has continued its diversification effort across asset classes, the credit focused business lines are now of meaningful size in the mREIT industry



Source: Bloomberg. Market data as of September 30, 2015.

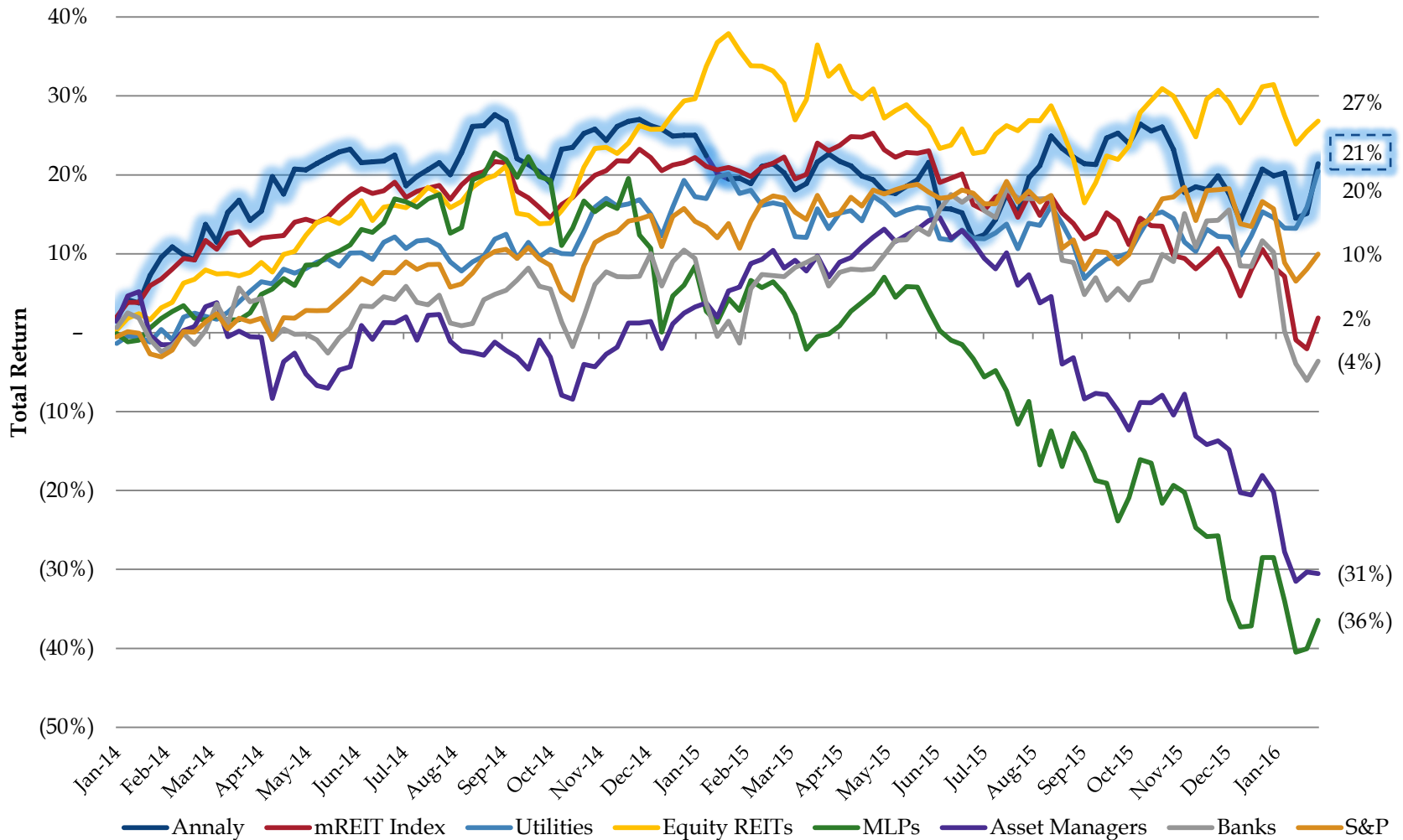
Note: Annaly's middle market lending business would rank 22<sup>nd</sup> among the 43 BDCs in the S&P BDC index as of September 30, 2015.



# Annaly vs. Other Yield Investments



Despite recent volatility, Annaly has outperformed peers, as well as other yield focused investments



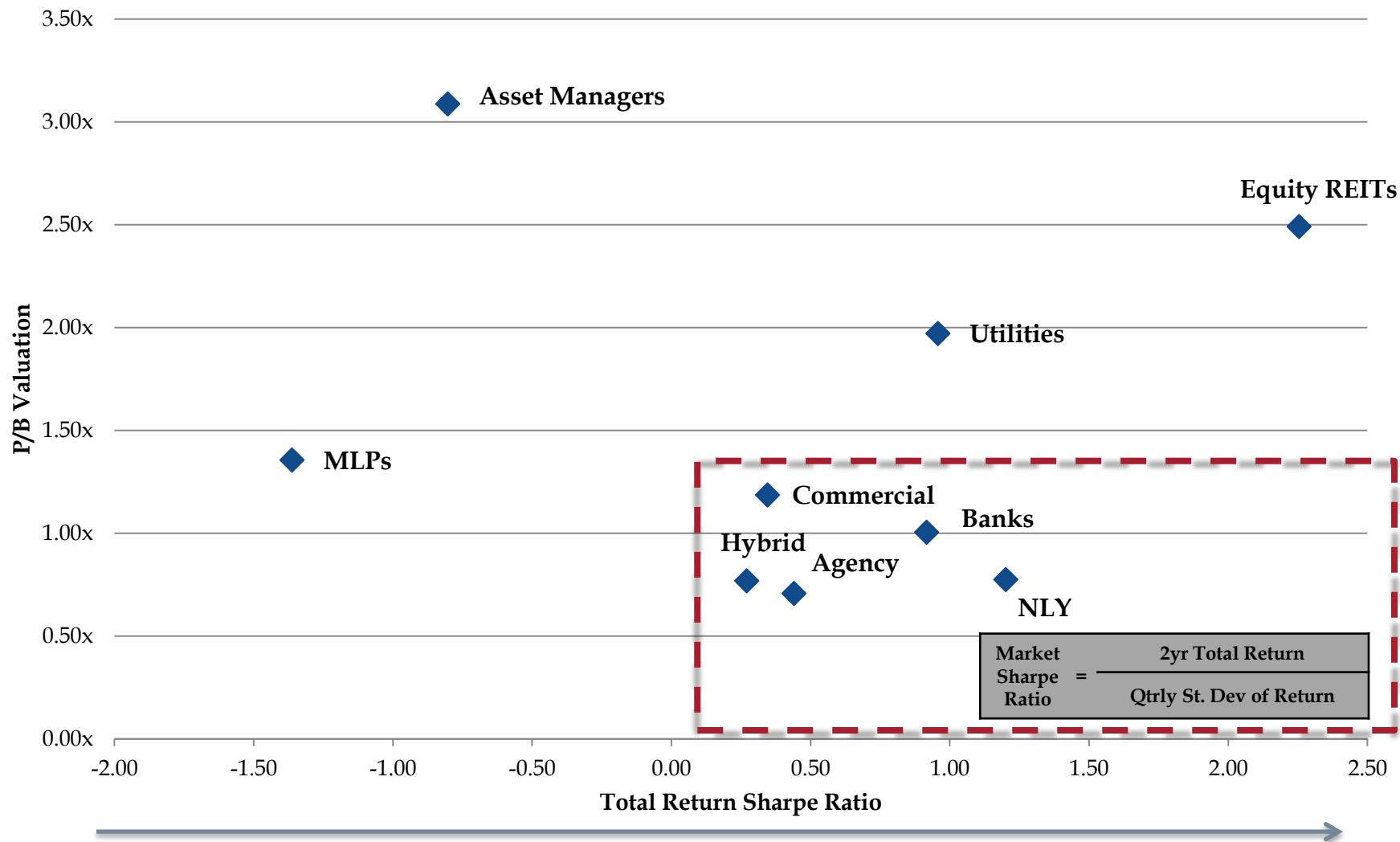
Note: Market data from December 31, 2014 to January 29, 2016.

Source: Bloomberg. Utilities represents the Russell 3000 Utilities Index. Equity REITs represents the FTSE NAREIT Equity REITs Index. MLPs represents the Alerian MLP Index. Asset Managers represents the averages of OAK, CG, BX, OZM, FIG, JNS, LM, KKR, ARES, and APO. Banks represent the KBW Bank Index.

# NLY Stability of Return – Market Sharpe Ratios



Over the past two years, Annaly's shareholders have earned a more attractive risk-adjusted return than the mortgage REIT universe and numerous other yield sectors

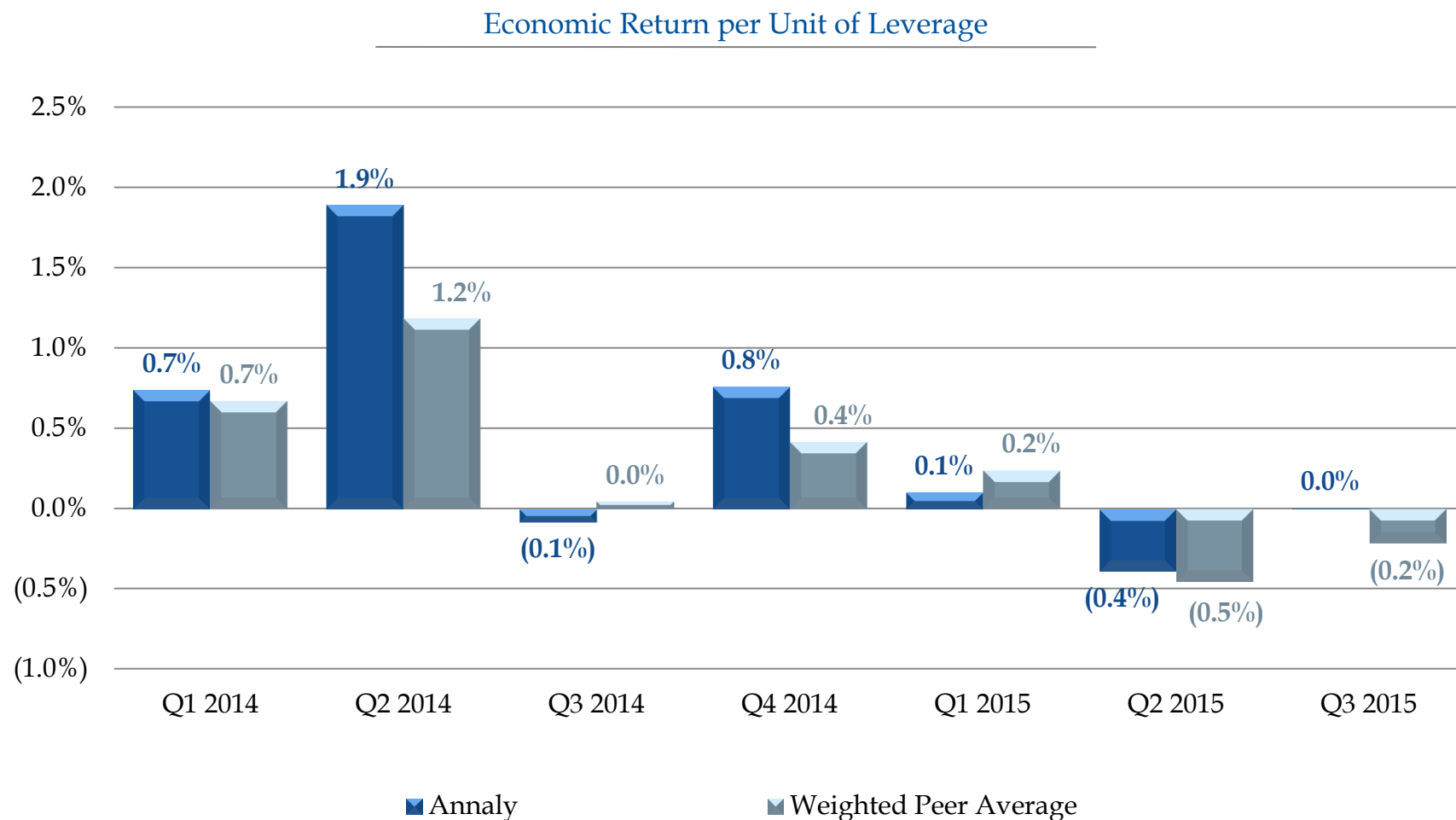


Source: Bloomberg market data as of January 29, 2016. Agency peers include AGNC, HTS, CYS, ARR, CMO and ANH. Hybrid peers include TWO, NRZ, CIM, MFA, IVR, PMT, RWT, MTGE, NYMT, WMC, MITT, AMTG, DX and EARN. Commercial peers include STWD, CLNY, BXMT, STAR, ARI, RSO, NCT and ACRE. Utilities represents the Russell 3000 Utilities Index. Equity REITs represents the FTSE NAREIT Equity REITs Index. MLPs represents the Alerian MLP Index. Asset Managers represents the averages of OAK, CG, BX, OZM, FIG, JNS, LM, KKR, ARES, and APO. Banks represent the KBW Bank Index. Note: Total Return Sharpe Ratio represents the total return for the period of 12/31/2013 through 12/31/2015 divided by the standard deviation of the quarterly total return during that time.

# Comparative Performance



Annaly has generated an economic return of 16.2% between Q1 2014 and Q3 2015 vs. 14.0% for its Agency peers while operating at 70% of the average peer leverage



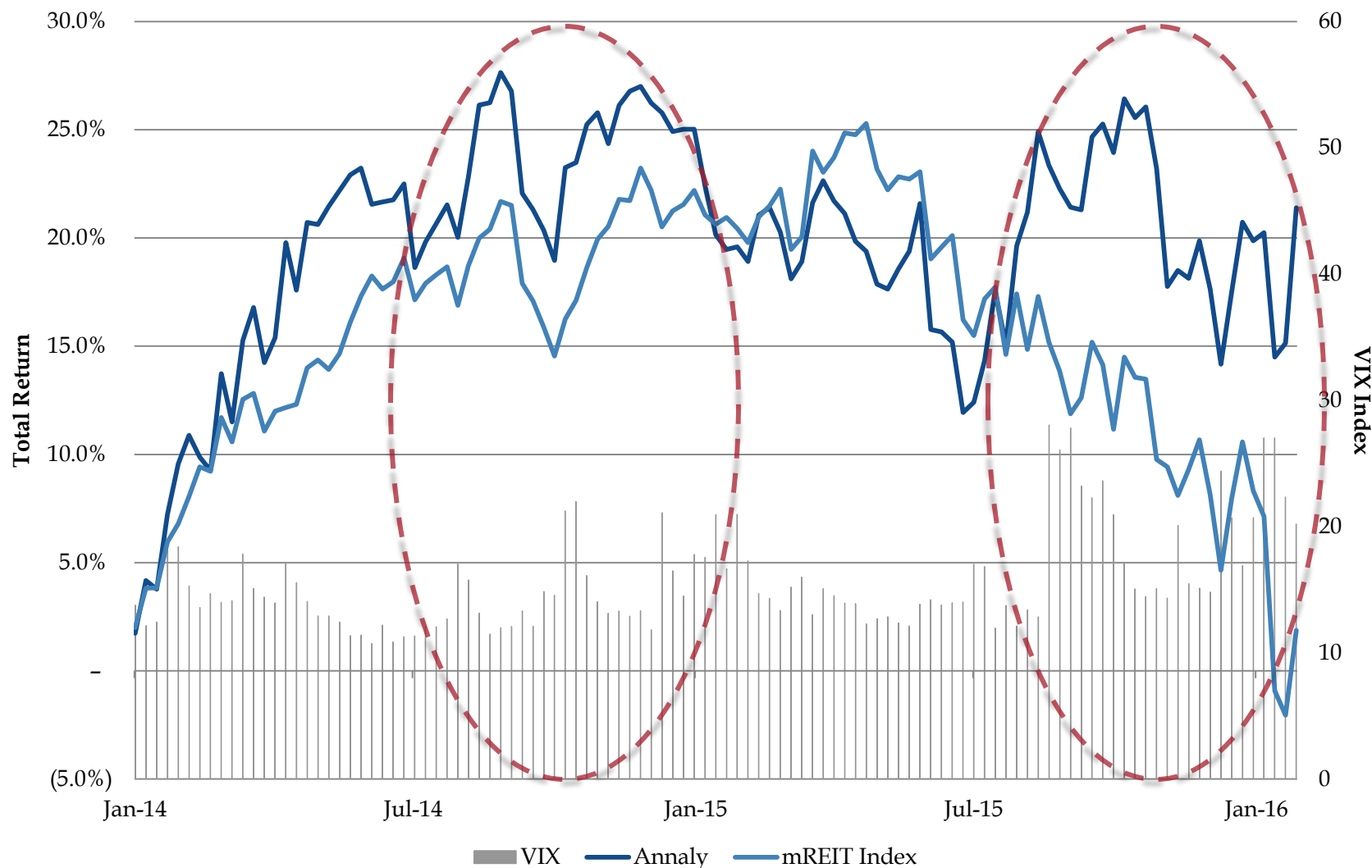
Source: Company filings.

Note: Peer Average includes AGNC, HTS, CYS, ARR, CMO, and ANH weighted by book value as of September 30, 2015.

# Annaly vs. the VIX



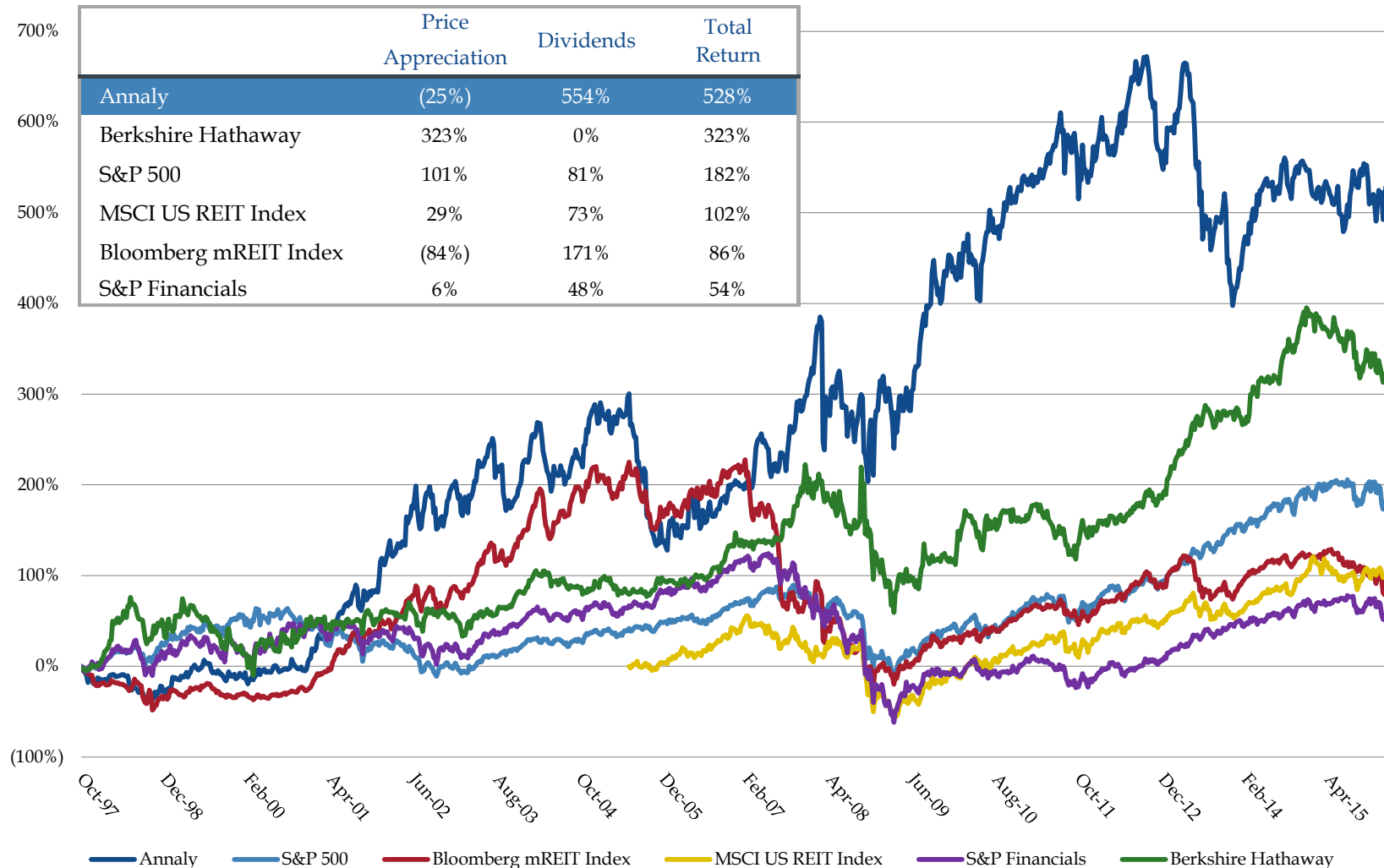
During periods of heightened volatility Annaly has outperformed industry peers



# The Annaly Track Record



Annaly has paid out \$13.7 billion in dividends since inception <sup>(1)</sup>



Source: Bloomberg, weekly, October 10, 1997 through January 29, 2016. MSCI US REIT Index performance data begins June 17, 2005.

(1) Source: Company filings and Bloomberg.